





THE WILLIS PLATFORM®



A full suite of product offerings across the aviation asset life cycle



Power to Spare – Worldwide®







- Engine & Aircraft Leasing & Trading
- Regional & Specialty Assets
- Engine & Aircraft Lease & Loan Financing
- ConstantAccess® / ConstantThrust®
- End of Life Aircraft Programs

- Business area focused on identifying innovative markets and technologies that leverage our core capabilities
 - Includes decarbonization of aviation (sustainable aviation fuel, carbon markets)



WillisAsset Management
Limited









WILLIS SUPPORT THROUGH THE LIFE CYCLE OF YOUR ASSETS



The "one-stop shop" turnkey strategy



Pre-purchase or Delivery



- Asset Valuations
- Pre-purchase Inspections
- Physical Inspections
- Records Inspections
- Borescope Inspections
- QEC Build / Swap

Engine Exchange

Engine Stands

- Storage
- Preservation



Operational **Management**

- Fleet Management
- Shop Visit Management
- Transition Management
- Mid-lease Surveys
- Aircraft CAMO
- A/C Movements / Ferry Permits
- Borescope Inspections
- Boreblend, Top Case
- Field Service
- Module Repairs / Swaps
- SPXX Engine Repairs
- ConstantAccess® Program
- Engine, Lease, Sale, or Exchange
- Engine Stands

- Aircraft Base Maintenance
- Aircraft Parking & Storage
- Aircraft Line Maintenance
- Lease Returns, Transitions, Return to Service
- Aircraft Painting
- Material Provision



Sale or Re-delivery / **End of Life Solutions**

- Physical Inspections
- Records Inspections
- Transition Management
- Borescope Inspections
- MPD Checks, End-of-lease Inspections
- Preservation & Storage
- Boreblend, Top Case
- Engine Teardown
- Module Repairs / Swaps
- SPXX Engine Repairs
- Aircraft Purchase
- Engine Purchase
- ConstantThrust® Program
- Aircraft Parking & Storage
- Aircraft Disassembly
- Serviceable Engine Removals
- Engine Purchase
- Engine Teardown
- Material Consignment



Limited

Asset Management







- Aircraft Parking & Storage
- Entry into Service Checks





Willis Asset Management Limited is a leading worldwide provider of aviation asset management solutions. We have years of experience advising our customers on all technical, commercial, and financial aspects of aircraft and engine life cycle operation and management. We are also an EASA, UK CAA and 2-REG approved CAMO and our globally positioned team is qualified and experienced to look after and deliver your entire aircraft transition and maintenance requirements. We remain at the forefront of engine management solutions with some 600+ engines under long-term management providing decades of unrivaled knowledge and experience with which to support the needs of our customers.

Aviation House, Brocastle Avenue | Waterton Industrial Estate | Bridgend, Wales, UK CF31 3XR

• +44 (0) 1656 754 777 | e sales@willisasset.com



MANAGED ENGINE PORTFOLIO

CFM56-3 **CFM56-5 CFM56-7 LEAP V2500** PW100/150A **PW2000 PW4000 PW1000G Family RB211 Trent Family**

GP7200

CF6-80

CF34

GE90

GEnx

APUs

With a managed engine portfolio of 600+ engines and 1600+ shop visits managed, we provide ongoing independent expertise on all aspects of on-wing and off-wing engine maintenance and management, including phase-out fleet optimization and lease return planning. The unique access to our owned and managed fleet data affords insights to actual operations for the effective management of technical and financial risk.



AIRCRAFT TRANSITIONS

With our large pool of experienced and highly qualified experts, combined with our knowledge of global authority requirements, we have successfully executed 250+ full aircraft transition projects. Providing support across the full spectrum of commercial and regional aircraft, we offer customized solutions for all aspects of asset management throughout an aircraft's entire life cycle.

We are a fully approved CAMO organization, offering comprehensive airworthiness management solutions that protect the interests of our global customer base. Given the complexities of the regulatory environment, our team of customerfocused specialists ensure all aircraft remain in full compliance with jurisdictional requirements.

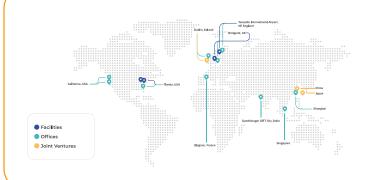








A220 | A320ceo | A320neo | A330 | A350 | A380 B737 Classic | B737NG | B737-7/8/9 | B767 | B777 | B787



GLOBA

Our consultancy is underpinned by unrivaled experience and an international presence, allowing us to deliver exceptional service to our customers. With globally positioned dedicated teams available to deploy at a moment's notice, we are ready to provide the support and advice you need, when and where you need it.

CONTACT OUR SALES TEAM

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0	ENGINE CONSULTANCY &		APE	LICABLE SERV	ICE BY C	USTOMER TYPE	
	TECHNICAL SERVICES	AIRLINE	LESSOR	FINANCIER	MRO	ASSET / PARTS TRADING	0
	Airline Fleet Support Programs	•					
<u>ی</u> 0	Lessor Portfolio Support Programs		•				
RAM	MRO Support Programs				•		
& PORTFOLIO PROGRAMS	Fleet ECM/EHM Monitoring Programs	•			•		
а П	Technical Publication Support Programs	•	•			•	
	Investor Portfolio Monitoring Programs			•			
	Fleet Planning Optimization	•					
	Exit Strategy Modeling and Optimization	•	•			•	Г
	Maintenance Cost Forecasting	•	•	•	•		
	Maintenance Reserve Calculations / Reserve Claim Analysis	•	•				
	Power by the Hour Programs Assessment / Negotiation Support	•		•	•		
	Engine Overhaul & Repair Contract Negotiation	•	•		•	•	
S E S	Engine Evaluation & Selection		•	•		•	
ERVI	Engine Purchase Negotiation Support / Sale / Remarketing Advice	•	•	•		•	
CONSULTANCY SERVICES	Lease Contract Negotiation Support	•	•	•		•	
NA H		•	•	•			
	Engine Valuations (ISTAT Appraiser Certified)	•					
0	Engine Teardown Valuations		•	•		•	
	Industry Best Practice Advice	•	_		•		
	Customized Training Programs	•	•				
	Investor Product Investment Strategy		•	•			
	Market Sector Analysis	•	•	•	•	•	
	Insurance Claims Support	•	•	•	•	•	
	Expert Witness	•	•	•	•	•	
	Technical Documentation Audit	•	•	•	•	•	
	LLP Back to Birth Trace Audit	•	•	•	•	•	
	Borescope Overview / Borescope Video Analysis	•	•	•		•	
vo	General Physical Inspection of an Engine / Engine Stand	•	•	•		•	
VICES	QEC / Accessory Inventory Check / Avionics Inventory Check	•	•	•		•	
SER	Engine Test Cell or On-wing Run Overview / Test Result Analysis	•	•	•		•	
E PI	Pre-Purchase Inspection	•	•	•		•	
TECHNICAL SER	Pre / Mid / Post Lease Inspections	•	•	•			
Ë	Sale Support	•	•	•	•	•	
	Transportation Inspection	•	•	•	•	•	
	On-wing Troubleshooting Advisory	•	•	•	•		
	Engine On-wing Performance Review and Advisory	•	•	•	•	•	
	Full Shop Visit Management	•	•	•		•	
	Overview Shop Visit Management	•	•	•		•	
	Workscope Compilation / Review	•	•	•		•	
CES	Dirty Condition / Table Inspection	•	•	•		•	
	Material Sourcing and Documentation Audits	•	•	•		•	
Ä.	Test Cell Overview	•	•	•		•	
ORT SE			•	•		•	
UPPORT SE			_	_			
SIT SUPPORT SE	Pre / Post Repair BSI Overview	•	•				1
OP VISIT SUPPORT SE	Pre / Post Repair BSI Overview Post-Shop Visit Documentation Audit	•	•	•		•	
SHOP VISIT SUPPORT SERVICES	Pre / Post Repair BSI Overview Post-Shop Visit Documentation Audit Warranty Management	•	•	•		•	
SHOP VISIT SUPPORT SE	Pre / Post Repair BSI Overview Post-Shop Visit Documentation Audit	•			•		

	AIRCRAFT CONSULTANCY &	APPLICABLE SERVICES BY CUSTOMER TYPE											
ल	TECHNICAL SERVICES	AIRLINE	LESSOR	FINANCIER	MRO	ASSET / PARTS TRADING	OEM						
	Lease Contract Negotiation Support	•											
	Aircraft Purchase Negotiation Support / Sale / Remarketing Advice	•		•		•							
v	Airframe MRO Contract Evaluation and Negotiation Support	•	•										
CONSULTANCY PROJECT ACTIVITIES	Maintenance Reserve Calculations / Reserve Claim Analysis	•	•										
ACTI	Aircraft Valuations (ISTAT Appraiser Certified)	•	•	•	•	•							
ONSU	Aircraft Import / Export Support	•	•			•							
PRO.	Insurance Claims Support	•	•	•	•	•							
	Expert Witness	•	•	•	•	•							
	Transition Support (Delivery / Redelivery)	•	•			•							
	Pre-Purchase Inspections / Due Diligence	•	•			•							
S	Mid-Lease Inspections		•										
TECHNICAL PROJECT ACTIVITIES	Technical Documentation Audits	•	•	•		•							
ACT!	Aircraft Physical Inspections	•	•	•		•							
TECH	Cargo Conversion Management	•	•	•		•							
PRO	Maintenance Check Management / Oversight	•	•	•		•							
	Maintenance Check Invoice Review / Cost-Sharing Analysis	•	•	•		•							

	AIRWORTHINESS	APPLICABLE SERVICES BY CUSTOMER TYPE											
	MANAGEMENT (CAMO)	AIRLINE	LESSOR	FINANCIER	MRO	ASSET / PARTS TRADING	ОЕМ						
	Full Continuing Airworthiness Management (for Lessors)		•			•							
	Shadow CAMO (for Lessors)		•			•							
	Airworthiness Monitoring (non-EASA)		•			•							
v	Continuing Airworthiness Management Support (for Airlines)	•											
CONTINUING AIRWORTHINESS SERVICES	Airworthiness Directive & Service Bulletin Compliance Management	•	•			•							
SSER	Aircraft Damage and Repair Management	•	•			•							
NES	Hard Time, On-Condition Component Tracking and Management	•	•			•							
RTHI	Maintenance Program Development, Amendment and Control	•	•			•							
RWO	Long & Short-Term Maintenance Planning	•	•										
ic Al	Creation of Reliability Programs and Reporting	•											
N S	Work Packs and Task Cards Creation and Administration	•	•			•							
ENO	Aircraft Technical Records Management & Storage	•	•			•							
O	ARC / C of A Services	•	•			•							
	Engine Health Monitoring (EHM / ECM), Flight Data Monitoring, Aircraft Condition Monitoring	•											
	Part 21 Services	•	•			•							
	Ferry & Demo Flight Services	•	•			•							
	FAA DAR Services	•	•			•							
	EASA AIR OPS / FAR 121 Compliance Verification & Reporting	•	•			•							

	QUALITY & REGULATORY	APPLICABLE SERVICES BY CUSTOMER TYPE										
<u>-й</u>	SERVICES	AIRLINE	LESSOR	FINANCIER	MRO	ASSET / PARTS TRADING	ОЕМ					
	Lease Contract Negotiation Support	•										
7 & ORY ES	Aircraft Purchase Negotiation Support / Sale / Remarketing Advice	•				•						
QUALITY & REGULATORY SERVICES	Airframe MRO Contract Evaluation and Negotiation Support	•	•									
REGIO	Maintenance Reserve Calculations / Reserve Claim Analysis	•	•									
	Aircraft Valuations (ISTAT Appraiser Certified)	•	•	•	•	•						





Willis Engine Repair Center® is a fully certified EASA/FAA Part 145 facility with dual-release capabilities in Florida (US) and South Wales (UK). WERC® conduct maintenance services on our owned engine portfolio and third party assets. Our brand range of capabilities include lease return transitions, C-Checks, module repairs and swaps, borescope inspections, MPD tasks, field service support, boreblend services, engine disassembly and engine storage and preservation, delivered by our highly skilled maintenance teams.

4700 Lyons Technology Parkway | Coconut Creek, Florida 33073 USA Aviation House, Brocastle Avenue | Waterton Industrial Estate | Bridgend, Wales, UK CF31 3XR e werc@williswerc.com

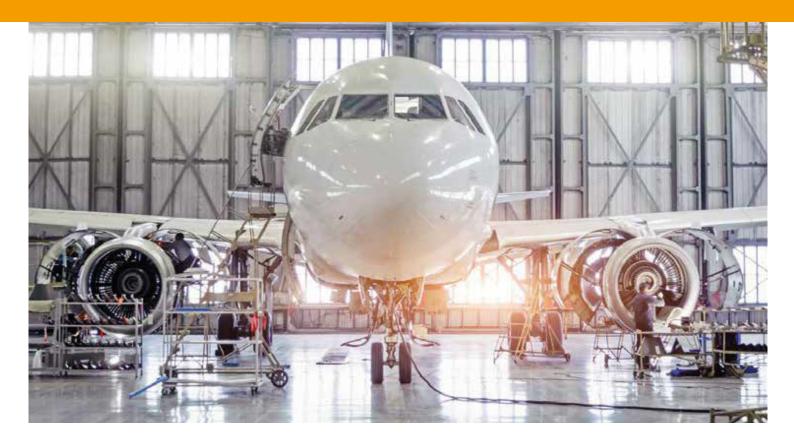


Maintenance Services

ENGINES

		APPLICABLE SERVICES BY ENGINE MODEL																								
	EASA Light Made May Mark 2 = REG AIRCRAFT REGISTRY	ဗ္	ιċ	7.			/150A	0	0-94	0-100	0-112	00	00	PW1500G/1900G		90	00	00	90	Trent 1000 / XWB	0					arious
• W	ERC° US • WERC° UK ■ Dual	CFM56-3	CFM56-5	CFM56-7	LEAP	V2500	PW100/150A	PW2000	PW4000-94	PW4000-100	PW4000-112	PW1100G	PW1400G	PW150	RB211	Trent 500	Trent 700	Trent 800	Trent 900	Trent 10	GP7200	CF6-80	CF34	GE90	GEnx	APU - Various
SES	Full Front-to-Back Borescope Inspection	B	<u>Z</u>	Ø	V	Ø			•	•		Ø	•	•	•	•	•	•	•	•		Ø	Ø	•	•	<u>Z</u>
ERVIC	Partial Borescope Inspection	Ø	\$	Z	Z\	$ \sqrt{2} $			•	•		<u>M</u>	•	•	•	•	•	•	•	•		\$		•	•	\$
OPE S	Special Inspections (Service Bulletins etc.)	Z	\$	Z	Z	Z			•	•		Ø	•	•	•	•	•	•	•	•		<u> </u>	<u>Z</u>	•	•	•
BORESCOPE SERVICES	BSI Plugs Removal and Installation	Ø	\$	Ø	Z\	\$			•	•		<u> </u>	•	•	•	•	•	•	•	•		<u>Z</u>	\$	•	•	\$
BOI	Boreblending	Z	\$	Z																						
	Engine Storage	\$	\$\delta[\$	\$\delta[\$	Ø	\$\delta\$	•	•	•	\$			•	•	\$	•	•	•	•	<u> </u>	赵	•	•	<u>Z</u>
ш	Engine Stand Swaps	B	Z	Z	B	Z	B		•	•	•	Ø			•	•	•	•	•	•	•	Ø	<u>Z</u>	•	•	12
rora(Component Storage	•	•	•	•	•	•		•	•	•	•			•	•	•	•	•	•	•	•	•	•	•	•
EQUIPMENT STORAGE	Component Receipt / Inventory and Storage	•	•	•	•	•	•		•	•	•	•			•	•	•	•	•	•	•	•	•	•	•	•
UIPME	Component Pick / Inventory / Shipment Prep	•	•	•	•	•	•		•	•	•	•			•	•	•	•	•	•	•	•	•	•	•	•
EQ	Engine Shrink Wrapping	Ø	<u>Z</u>	Ø	Ø	Ø	•	•	•	•	•	\$			•	•	•	•	•	•	•	\$	₫	•	•	•
	Engine Stand Storage	\$	\$	\$	Z\[\]	\$	\$	Ø	\$	Z	\$\delta[\$			\$	<u>Z</u>	\$\delta[\$	\$\delta[\$	\$	\$	<u>Z</u>	\$\delta[\$\delta[\$
	Engine C-Checks	\$	Z	Z	<u>Z</u>	\$						•					•					•	•			
	Engine Lease Return Maintenance Packages	Z	Z	Z	Z	Z						•					•					•	•			
NCE	HPC Top Case Blade Replacement		Ø	Z																			•			
MAINTENANCE	Engine Fuel / Oil Systems Preservation (Off-wing)	Ø	\$	Ø	Z	<u> </u>																•				•
MAIN	QEC Removal / Installation / Exchange	Ø	Ø	Ø	Z	Ø						•			•		•			•		•	•			•
	Thrust Rating Changes	Z	Z	Z	Z	Ø																				
	AD / SB Embodiment	Z	Z	Z	Z	Ø											•						•			
	Engine Teardown		\$	\$		•																				
	Logistics and Shipping	B	Ø	Ø	B	Ø	Z	•	•	•	•	\$			•	•	•	•	•	•	•	\$	Ø	•	•	•
/ICES	Equipment Offloading & Receipt Inspection	\$	Z	<u>a</u>	B	\$	\$	•	•	•	•	\$			•	•	•	•	•	•	•	<u> </u>	<u>Z</u>	•	•	<u> </u>
OTHER SERVICES	Equipment Prep for Shipment and Loading	Z	\$	Z	ZĮ	\$	Z	•	•	•	•	<u> </u>			•	•	•	•	•	•	•	\$	<u>Z</u>	•	•	<u>Z</u>
THER	QEC Inventory Checks	B	Ø	Ø	Z	Ø	Z	B	赵	Ø	<u>Z</u>	Ø			Ø	Z	Ø	赵	Ø	Ø	Z	\$	Ø	\$	Ø	<u>Z</u>
	Scrap Material Processing	<u> </u>	<u> </u>	\$	<u>Z</u>	\$	<u> </u>	젷	<u> </u>	\$	<u>Z</u>	\$			<u> </u>	Z	\$	Z	\$	Z	Z	<u> </u>	赵	\$	\$	\$
	Other Miscellaneous Part 145 Services	\$	\$	\$	Z\	\$			•	•	•				•	•	•	•	•	•		<u> </u>	<u>Z</u>	•	•	<u>Z</u>





Willis Aviation Services Limited offers extensive aircraft base maintenance services, parking and storage, return to service and end of life airframe disassembly solutions at Teesside International Airport in the UK. We provide a full nose-to-tail service tailored to meet the demands of our customers which include airlines, lessors and third-party owners covering the life cycle of your assets.

Teesside International Airport, Hangar 2 | Darlington, DL2 1NJ, UK • +44 (0) 1656 508 270 | e sales @willisaviation.com



OVERVIEW



Our base maintenance facility features a 45,000 square foot hangar that can accommodate up to two narrowbody aircraft concurrently. Willis Aviation Services Limited can accept narrow and widebody aircraft for disassembly and ample outdoor storage.

Willis Aviation Services Limited holds UK CAA, 2-REG, Cayman and EASA Part-145 A & C1 Ratings for the following aircraft types.

AIRBUS AIRCRAFT	BOEING AIRCRAFT
Airbus A319/A320/A321 (IAE V2500) Airbus A318/A319/A320/A321 (CFM56)	Boeing 737-600/700/800/900 (CFM56)

Willis Aviation Services Limited's capability status for performing 'scheduled' aircraft maintenance checks:

Maintenance Type	Maintenance Level	UK CAA, EASA, 2-REG & Cayman Approval Status
Base Maintenance	C-Checks on all aircraft types listed above	Approved
Line Maintenance	Part 145 parking and storage Return to service	Approved
	Post-flight, maintenance pre-flight, service check, and overnight checks	



Base Maintenance Services

UK CAA Approval Reference UK.145.01884 | EASA Approval Reference EASA.145.0990

ircraft

- ✓ 2 Bay Hangar Refurbished Q1 2022
- √ Heavy C-Checks
- √ Redelivery Centre for Lease Transitions
- ✓ Entry into Services and Lease Return Checks
- ✓ Hospital and AOG Visits

- √ CAMO Services Available Through the Willis Platform®
- ✓ Customs Warehouse and IPR Regimes
- ✓ Material Sourcing, Logistics & Shipping
- √ Component Repair Management



Part 145 Line Maintenance Services

UK CAA, EASA, 2-REG and Cayman approved maintenance facility

Aircraf

- ✓ Line Maintenance Support at Teesside International Airport
- √ Flight Ready Parking, Long-term Storage Programs and Return to Service
- ✓ CAMO Services Available Through the Willis Platform®



Certified Engine Tasks

Engine tasks available through Willis Aviation Services Limited and the Willis Platform®

ngines

- ✓ End of Lease / C-Check Work Packages
- ✓ Certified Engine Removals
- √ MPA Runs
- √ Borescope Inspections
- √ Engine Preservation

- √ Tufcoat[™] Shrink Wrapping
- √ Boreblending
- √ HPC Top Case Repairs
- ✓ Service Bulletin Enbodiment
- ✓ Logistics & Shipping



Aircraft Disassembly and Disposal

Aircraft end of life solutions

- √ Full Environmental Compliance for Waste and Fluid Disposal
- √ Capability to Disassemble all Widebody, Narrowbody and Regional Aircraft
- √ Flexible Disassembly from Fully Managed to "Bag and Tag"
- √ Remote Disassembly with Mobile Team Providing Worldwide Coverage
- ✓ Specialized Airframe Cutting for Training and Simulation Projects

- √ Full Shipping Services including Hazmat
- ✓ On-site Component Storage Available with Customs Warehouse and IPR Available
- Bespoke Carpentry Shop Providing ISPM Standard Crating
- √ AFRA Member Following Their Best Management Practices (BMP)
- √ Specialized Inventory Control Software





Willis Aeronautical Services is a leading supplier of surplus engine material to the global aviation and aerospace industries. With over 75 years of deep sector experience, the Willis Aero team delivers surplus parts for nearly every modern engine type to airlines and repair centers around the globe.

4700 Lyons Technology Parkway | Coconut Creek, Florida 33073 USA
• +1 561.272.5402 | e sales@willisaero.com



Our aeronautical services are the fastest way to locate aircraft parts and spares for commercial aircraft. Providing you with the right part, in the right place, at the right time is crucial to keeping your fleets in revenue service while maximizing uptime. We have accumulated inventory in nearly all major engine types and have amassed one of the industry's largest stocks of material.

We offer parts locator services and maintain a constantly changing inventory. At Willis, we have compiled a large engine parts inventory database from leading manufacturers and suppliers worldwide, enabling you to quickly source the parts they need.





Material Solutions and Services for Engines and Components

Our portfolio of transport category aircraft engines includes CF34-10E, CFM56-5B/7B, GE90-115, LEAP-1A/B, V2500-A5, and PW4168. The majority of these assets are in various stages of disassembly and part sales processing.

Our Capabilities Include:

 Sales and Distribution of Used Serviceable Material

Over 57,000 stock line items including New, Overhauled, Serviceable and As Removed material.

Consignment Services

Strategic material disposal, engines or inventories may be consigned to WASI for surplus marketing or placement at engine repair facilities for maximum consumption.

- In-house Logistics Management
 Efficient transportation support, seamless
 logistics management to streamline global asset movements.
- Secure Warehousing and Storage
 Fully staffed and operational warehouse in the US & UK
 - 50,000 sq. ft. located in Pompano Beach, Florida (US)
 - 120,000 sq. ft. located in Bridgend, Wales (UK)



Procurement & Repairs

Established network of over 150 purchasing and repair vendors both OEM and NON-OEM. QA audited and in compliance with standards and regulations.

Supporting over 150 customers worldwide.

Quality Management





JET CENTRE by Willis



Jet Centre by Willis at Teesside International Airport in the UK delivers a full range of airport FBO and ground handling services. Our team of highly trained professional, friendly staff provides ground handling services for business, military, commercial, general aviation and cargo flights. In addition, the FBO offers a comfortable area for crew and passengers to relax with enhanced services including hangar facilities, external aircraft washes, complimentary refreshments and snacks, preferred rates on select hotels, and transportation and other related services. Crew also have access to a pilot briefing room.

Teesside Airport Business Suite | Teesside International Airport | Darlington, DL2 1NJ, UK

• +44 (0) 1656 508 270 | e jetcentre@willisaviation.com





Offering a broad range of aircraft and engine services to our customers worldwide.